

SENATE FLOOR AMENDMENTS

2026 Regular Session

Amendments proposed by Senator Boudreaux to Engrossed Senate Bill No. 484 by Senator Abraham

1 AMENDMENT NO. 1

2 On page 1, line 3, after "3128.1(A), (B), (C)," insert "3134,"

3 AMENDMENT NO. 2

4 On page 1, line 14, after "Fund;" insert "to provide for the development of a uniform fiscal
5 policy and accountability framework for public postsecondary education institutions; to
6 provide requirements for fiscal reports and early warning metrics; to provide for corrective
7 action measures; to provide relative to reporting;"

8 AMENDMENT NO. 3

9 On page 2, line 7, after "3128.1(A), (B), (C)," insert "3134,"

10 AMENDMENT NO. 4

11 On page 4, after line 29, insert:

12 §3134. ~~Accountability~~ **Financial accountability** in higher education; legislative
13 intent; ~~definitions; reporting forms~~ **uniform fiscal policy;**
14 **administrative reporting; early warning metrics; corrective**
15 **actions**

16 A.(1) It is the intent of the legislature ~~that an~~ **to establish and implement**
17 **comprehensive financial** accountability process ~~be established and implemented to~~
18 ~~provide for the systematic, ongoing evaluation of quality and effectiveness in the~~
19 **framework for** public institutions of higher education in Louisiana ~~that may be used~~
20 ~~to initiate curriculum, programmatic, funding, policy, or planning changes in higher~~
21 ~~education~~ **that provides for the systematic and ongoing evaluation of fiscal**
22 **health, operational efficiency, and institutional effectiveness.**

23 (2) It is further the intent of the legislature that ~~the~~ **such** accountability
24 process ~~monitor performance at the institutional level in each of the major areas of~~
25 ~~research, student learning and development, faculty development and quality, and~~
26 ~~to assure that progress toward providing excellent educational programming and~~
27 ~~opportunities consistent with the institutional role, scope, and mission of each of the~~
28 ~~public institutions of higher education is being made and funded~~ **framework include**
29 **the continuous monitoring and evaluation of institutional fiscal performance,**
30 **including the budgeting, allocation, expenditure, and stewardship of public**
31 **funds at the institutional level. The framework shall ensure that public funds**
32 **are expended in a manner that demonstrates efficiency, effectiveness, and**
33 **measurable return on investment, and that funding decisions are directly tied**
34 **to the achievement of defined performance outcomes consistent with the role,**
35 **scope, and mission of each public institution of higher education.**

36 B.(1) The accountability process shall be developed by the Board of Regents
37 ~~in a collaborative effort involving each higher education management board~~ **shall**
38 **establish a uniform fiscal policy including an institutional cash balance policy,**
39 **to be adopted by each public postsecondary education management board no**
40 **later than December 31, 2026.**

41 (2) **The policy shall require each public postsecondary education**
42 **institution to submit an institutional quarterly financial report to its respective**
43 **public postsecondary education management board.**

44 (3) **Each institutional quarterly financial report shall include, at a**
45 **minimum:**

46 (a) **Quarterly revenues and expenditures, including comparisons to**
47 **budgeted amounts.**

1 (b) Fund balances, including unrestricted, restricted, athletics, and
 2 auxiliary funds.

3 (c) Cash flow and liquidity metrics.

4 (d) Outstanding debt obligations and material changes thereto.

5 (e) Actual and quarterly projected tuition and fee revenue.

6 (f) Account receivable balances.

7 (g) Identification of actual or projected deficits or financial risks.

8 (h) Campus action plans as needed.

9 (i) Any additional information as required by the Board of Regents.

10 (4) Institutional quarterly financial reports shall be submitted to the
 11 management board no later than fifteen days after the close of each fiscal
 12 quarter. Management boards shall submit compiled reports to the Board of
 13 Regents no later than thirty days after the close of each fiscal quarter.

14 (5) Each management board shall review and compile its institutional
 15 quarterly financial reports and submit a system level quarterly financial report,
 16 inclusive of all institutions under its jurisdiction, to the Board of Regents.
 17 Systems shall identify institutions in financial distress and shall provide a
 18 corrective action plan and a timeline to address the fiscal challenges of the
 19 distressed institution.

20 (6) Each management board shall adopt policies to ensure timely and
 21 accurate submission of reports required pursuant to this Section.

22 (7) Failure to timely submit required reports shall result in a designation
 23 of noncompliance. The Board of Regents shall provide written notice of
 24 noncompliance to the commissioner of administration, the president of the
 25 Senate, the speaker of the House of Representatives, the House Committee on
 26 Appropriations, and the Senate Committee on Finance.

27 C.(1) The Board of Regents shall develop and implement a fiscal early
 28 warning system to monitor the financial condition of each public postsecondary
 29 education institution. be the authorized agency for administration, implementation,
 30 monitoring, and evaluation of the accountability process and is authorized to, but is
 31 not limited to, the following:

32 (a) ~~Adopt the appropriate measures, necessary standard definitions, and~~
 33 ~~program guidelines to implement an accountability process for public institutions of~~
 34 ~~higher education.~~

35 (b) ~~Identify institutional and systemwide performance standards and~~
 36 ~~performance goals.~~

37 (c) ~~Develop appropriate reporting procedures and formats for use by the~~
 38 ~~institutions in reporting data.~~

39 (d) ~~Develop a process for allocating funding in an objective and measurable~~
 40 ~~manner designed to assure adequate resources are available to achieve excellent~~
 41 ~~educational programming and opportunity consistent with each institution's role,~~
 42 ~~scope, and mission and to provide incentive and reward for excellence in institutional~~
 43 ~~performance.~~

44 (e) ~~Submit an annual report to the governor and to the Committees on~~
 45 ~~Education of the Senate and the House of Representatives beginning in 1997.~~

46 (2) The Board of Regents shall adopt such rules and regulations as may be
 47 necessary in implementing this Section, which shall include but shall not be limited
 48 to the final recommendations of the Accountability in Public Higher Education
 49 Advisory Committee The warning system shall utilize the quarterly financial
 50 reports submitted pursuant to this Section, together with any additional data,
 51 including system internal audit reports required by the Board of Regents, to
 52 identify conditions of financial distress, structural deficit, and risk of financial
 53 insolvency at the earliest practicable stage.

54 (3) The Board of Regents shall establish uniform financial metrics and
 55 risk indicators, including but not limited to:

56 (a) Structural deficits exceeding three percent of an institution's
 57 operating budget.

58 (b) Declines in cash on hand below two months of operating expenses.

59 (c) Negative cash flow.

60 (d) Increasing debt burden or unsustainable debt service ratios.

61 (e) Enrollment declines materially affecting revenue.

62 (f) Increasing accounts receivable balance.

1 D.~~(1)~~ The Board of Regents may require that every public higher education
2 institution submit to it, at a time it specifies, an annual accountability report of
3 institutional effectiveness to include the data as it may determine **shall require each**
4 **management board to develop and implement a detailed corrective action plan**
5 **in response to an institution identified as being in fiscal distress. The corrective**
6 **action plan should be submitted to the Board of Regents within ninety days of**
7 **the institution being deemed in distress to ensure timely and effective fiduciary**
8 **and budgetary measures.**

9 **(2) If a management board fails to take corrective action as required**
10 **pursuant to this Subsection, the Board of Regents shall refer the matter to the**
11 **office of inspector general for review.**

12 E.~~(1)~~ The provisions of this Section shall be mandatory only to the extent that
13 the necessary funds are appropriated to the Board of Regents for this purpose **The**
14 **Louisiana Board of Regents shall annually submit a written report to the House**
15 **Committee on Appropriations, the Senate Committee on Finance, and the**
16 **Division of Administration not later than sixty days prior to the beginning of the**
17 **legislative session.**

18 **(2) The report shall include information provided for in Paragraphs**
19 **(B)(3) and (D)(1) of this Section.**